



Harassment in the Workplace: A Mock Hearing Based on Real Events



Workforce **Solutions**





To keep our lawyers happy

The information provided herein is intended as general guidance and is not intended to convey specific tax or legal advice. For a legal opinion, please consult your lawyer.

This presentation is intended for the education and benefit of our customers and potential customers. This webinar cannot be shared with third parties.

The views expressed are those of the discussion leader(s) and do not necessarily reflect official positions of Equifax.

Copyright © 2023, Equifax Inc., Atlanta, Georgia. All rights reserved. Equifax is a registered trademark of Equifax Inc. Investor analysts should direct inquiries via the 'Contact Us' box on the Investor Relations section at Equifax.com.



Thanks for Attending Our Offboarding Palooza!

Welcome!

Thank you for joining this session. And be sure to check out all the available sessions during the Offboarding Palooza.

Questions?

Please enter your questions in the chat box on your screen at any point during the presentation.





Recording

This webinar is being recorded. You can access it on-demand after the entire Palooza concludes.



Workforce



Doug Johnson Sr. Director Unemployment Operations



Unemployment Hearing Procedure

Can be scheduled in person or by phone, based on state procedures





(c 1)

Burden of Proof determined by the moving party in the separation



Cross-examination allowed **Both parties may be represented – 6 states** *require licensed attorney representative*

Party with the burden of proof presents its evidence and testimony first

Closing statements allowed in some states



Workforce

Solutions

The Burden of Proof (typical discharge)

Employer must prove a deliberate violation or disregard of reasonable policies

Claimant's Evidence

Employer's Evidence

Documentation

Witness Testimony





Hearing Preparation





Hearing Representatives help:

- Hold prep sessions •
- **Explain** the hearing procedure
- Examine and advise on the evidence necessary to prove the employer's case
- Advise witnesses regarding testifying in hearings
- **Prepare witnesses** for direct examination
- Prepare for potential **cross-examination** questions
- **Submit evidence** for submission during the hearing









The Hearing

Claimant: David Wooderson Employer: ABC Call Center



Our Cast of Characters



Josh Burrows



Dawn Gibson



Joseph Giovannoli







Amanda Lange



Kelly Marlow



Workforce Solutions

Hearing Participants







Hearing Officer Judge Stone Dawn Gibson Claimant David Wooderson Josh Burrows Hearing Rep Gail Jones Kelly Marlow



HR Generalist Caroline Randall

Amanda Lange

Team Manager John Pitts *Joseph Giovannoli*







Claimant David Wooderson Hearing Rep Gail Jones



HR Generalist Caroline Randall





Hearing Officer Judge Stone

Claimant David Wooderson

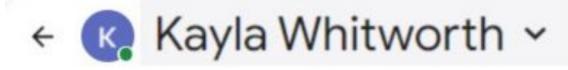


Hearing Rep Gail Jones



HR Generalist Caroline Randall

Exhibit 1 - Work Chat Screenshot



YOU TURNED HISTORY OFF

Messages sent with history off are deleted after 24 hours



David Wooderson 16 min

Hey there stranger



David Wooderson 7 min

Cant avoid me forever! I see you r wearing the same jacket you wore on ur walk sunday 😉 the pics would turn out a little better if I was in them dont you agree lol



David Wooderson 2 min

I see your scheduled punchout time is 4:30 today. guess who just got their scheduled changed to be done early?? I'll be outside when you finish up! Want to show you something I think you'll like 😂



History is off



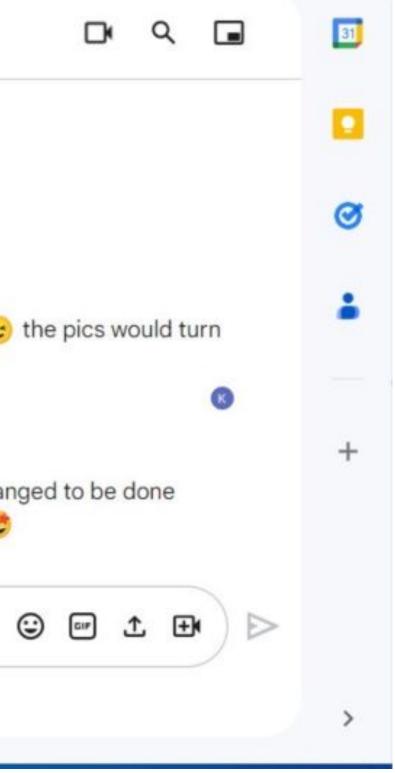




Exhibit 2 -Facebook Wall/Post

nds	Inbox		Settings	Log out
	Name: S Vooder	Status goes here 'SON Photos +	5 minutes ago	
1	atsonyo adı: 间 N	ourmind? ≥ 🔟 €1 →	Sh	aro
The local	rwork wild		hitworth Lo ou wore too	
Ř	R	-	out to captur ny favorite si ;-)	
WORLD	WIRIT- 1	me to	Vhitworth Yo bring you so colate today	ome
-		on t	he prowl toda	ay!

Exhibit 3 -Christmas Card

DEAR Jen-Jen,

I HOPE YOUR HOLIDAYS ARE FILLED WITH LAUGHS AND SPECIAL TIMES WITH THOSE CLOSEST TO YOU. AND I HOPE YOU ARE ABLE TO GET LOTS OF GREAT PICS OF YOU WITH YOUR FAMILY SOICAN SEE WHO YOU SPENT YOUR BREAK WITH. I HOPE YOU ARE ABLE TO STAY WARM THROUGH THE WEATHER THATS COMING OUR WAY, IF YOU HAVE ANY PROBLEMS WITH THAT YOU KNOW WHERE TO REAC HME(LOC) BUT MOST OF ALL I HOPEINTHE NEW YEAR WE WILL BE ABLE TO GET TO KNOW EACHOTHER EVEN BETTER.

May your season be beautiful and b THINKING OF YOU, WOODY



Case Comment #1

Workforce

Solutions

Is the claimant correct that the HR Representative's testimony is hearsay, and how does that impact the Employer's case?









Claimant David Wooderson

Hearing Rep Gail Jones



HR Generalist Caroline Randall

Exhibit 4 - Employer's Policy and Signature

ABC Company

Our employees are required to act in a professional manner while on company property and otherwise representing the company. Certain behaviors are unacceptable and will result in disciplinary action up to termination. Examples of unacceptable conduct include:

- Dishonesty, lying and/or fraudulent acts.
- Rude, disruptive, abusive and bullying behavior.
- Physical conduct that is not welcome.
- Inappropriate use of company property, including work computers and work phones.
- Stalking behavior, including verbal and electronic conduct that is unwanted.

Harassing and unwelcome conduct, whether it is verbal, physical or visual is prohibited in the workplace. Unwelcome conduct can include sexual harassment, intimidating acts, use of graphic materials and the use of epithets, slurs and negative stereotyping. The policy prohibits unwelcome sexual advances and other unwelcome verbal or physical conduct. If you believe you or someone else has been the subject of workplace harassment please talk to your manager or Human Resources.

ABC Company

Acknowledgement and Receipt of Handbook

By electronically signing below, I acknowledge the receipt of the ABC Company Handbook. The Handbook is designed to provide important information about my employment and ABC Company policies. I understand that I am responsible for familiarizing myself and understanding all information contained in the Handbook.

Employee Signature: David Wooderson Date: September 17, 2018



Case Comment #2

Workforce

Solutions

Does the lack of any prior warnings weaken the Employer's case?









Claimant David Wooderson

Hearing Rep Gail Jones



HR Generalist Caroline Randall







Claimant David Wooderson

Hearing Rep Gail Jones



HR Generalist Caroline Randall



Claimant David Wooderson

Hearing Rep Gail Jones

HR Generalist Caroline Randall



Case Comment #3

Workforce

Solution

At least part of the claimant's conduct occurred while he was not on company time or property - Does this have any impact on the employer's case?





Claimant David Wooderson

Hearing Rep Gail Jones

HR Generalist Caroline Randall

oo vodafone 🗢	9
Messages	AB
Who all is goir Party Friday? I	-
here from our I could find! Tl	sect
Thi	s is Jo
No	t sur

...

<

the DD!

Claimant's Exhibit 1

-	4	80	
		5	100
	D		
	Ŀ		
-		_	1000





Case Comment #4

Workforce

Solutions

Should the employer have questioned the Claimant, or asked for a written statement, as a part of their investigation?









Claimant David Wooderson

Hearing Rep Gail Jones



HR Generalist Caroline Randall



Case Comment #5

Workforce

Solutions

Can the claimant refuse to answer the question? How would that affect the case?









Claimant David Wooderson

Hearing Rep Gail Jones



HR Generalist Caroline Randall

The Decision

The hearing officer found in favor of the claimant in this matter....

- The hearing officer found that the claimant wasn't provided a warning and therefore did not know his job was in jeopardy.
- The claimant's actions constituted lack of judgment and not intentional and willful disregard of the employer's interests.
- Some of the claimant's conduct was not sufficiently tied to the workplace.

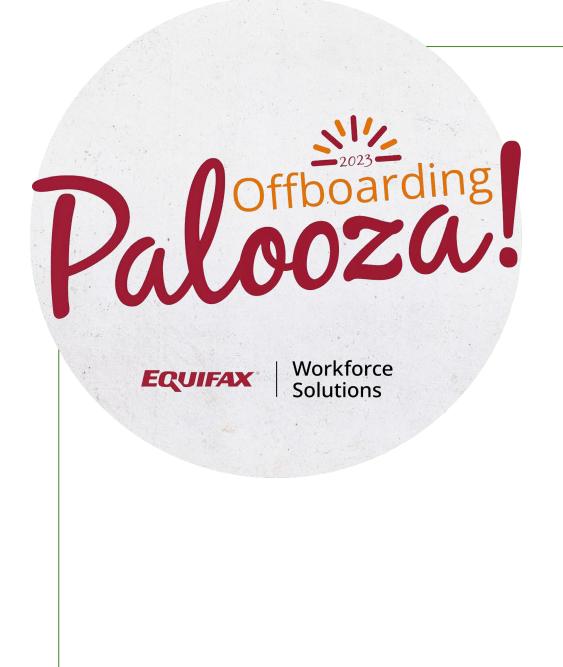


What Happened Next?

- The Employer appealed the Hearing Officer's decision
 - Established that his actions were reasonably connected to the workplace with first hand evidence to inappropriate comments during the work day.
 - Also that the claimant admitted that the coworkers complained and he didn't stop.
- The Board agreed that there was sufficient evidence he had violated reasonable expectations and reversed the decision.

The Claimant was disqualified.



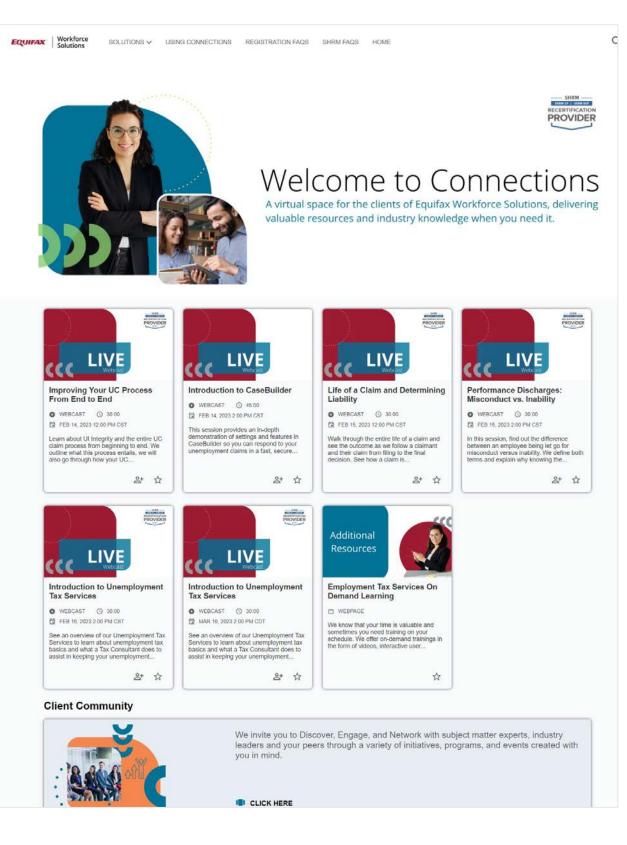




Q&A Session

Enabling Improvement with Training

Our goal is to help you optimize your program and maximize your investment by helping ensure you have everything you need to follow proper procedures and streamline your processes.



Visit the Connections Training Website here: <u>https://gateway.on24.com/w</u> <u>cc/eh/3589033/connections</u>



Next Steps

1. Survey

Complete the survey through the webinar console

2. Contact

Want to talk to someone about your unemployment or offboarding processes? Click on the "Want to Get In Contact" button on your webinar console or contact us at:

workforce.equifax.com/ contact

3. Connect Subscribe to Let's Talk HR for updates:

workforce.equifax.com/ insights





Activity ID: **23-6ZFEK**



EQUIFAX

Workforce Solutions