

Offboarding and How It Plays into the Employee Experience







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### Welcome!

Thank you for joining this session. And be sure to check out all the available sessions during the Offboarding Palooza.



### **Questions?**

Please enter your questions in the chat box on your screen at any point during the presentation.



### Recording

This webinar is being recorded. You can access it on-demand after the entire Palooza concludes.





### **Today's Panelists**



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We do a lot to keep employees happy

- Benefits
- Wellness programs
- Branded swag, pingpong tables, and more
- Buy a lot of technology for engagement surveys, feedback, listening, employee experience, etc.







### Retention is still the top priority in 2023

### Why?

It's a broad reaching metric that correlates back to hiring, employee experience, customer experience, engagement, burnout rates, and more.



**62% of companies** are concerned about retention/engagement, making it the #1 concern for the second year in a row\*





### **Retention Stats**

46% of employees thought about leaving their job in the last year

35% interviewed for a new position

26% changed jobs







# It isn't just about keeping them, it's about keeping them happy - even when then choose to leave



### Job Changes Happen for All Different Reasons

- Internal opportunities
- Layoffs
- Retiring
- External opportunities
- Promotions
- Voluntary terminations
- Involuntary terminations
- And more

On average, people hold more than ten different jobs in their lifetime<sup>1</sup>







Each one of these separations is an opportunity to further build relationships and create a better experience.





This is where offboarding comes in.







## Offboarding Ideal

	Check the Box	Regulatory and Compliance	Security	Benefits and Payroll	Strategic
Examples	Return equipment  Update company's internal HRIS systems	Prepare and present separation notices as required  Request consent for electronic W-2	IT to shut off access to systems/email  Remove building security	Prepare a final paycheck  Retirement, equity, stock info  COBRA, contact insurance carriers	Outplacement services  Conduct exit interviews

### **Employee Experience**

Communicate clearly, in the channel they prefer, any actions needed or next steps



## The impact can be felt by many



Offboarded Employee



Cross-boarded Employee



Remaining Employees



Returning Employees

...and can affect the way the employee brand is perceived.





## Impact to the company overall (and why executives are getting on board)

### Offboarding technology can help:

- Businesses understand the issues and challenges being faced
- Reduce customer impact
- Increase engagement and better experience
- Reduce risk when it comes to regulatory requirements
- Protect employer brand





### We all know some of the basics...

Exit interviews
How do we do this effectively?
Outplacement why does this matter?
Support
Compliance requirements how can technology simplify this?
Excel spreadsheet list
Isn't there a better way?





### **Exit Interviews**

### **COLLECT THE DATA**

Have a purpose and don't be afraid of hard questions

#### **CREATE BRAND AMBASSADORS**

Thank them for their work and time with the organization

### **ANALYZE RESULTS**

Look for trends across exit interviews

### SHARE WITH LEADERSHIP

Communicate results and form a plan

#### **IMPLEMENT CHANGE**

Take action on common themes to help reduce future turnover



1:4 employees are concerned about changes at their company. They are watching how every change is handled, including exits.<sup>1</sup>





## Help springboard your separated employees to their next career

#### CONSIDER OUTPLACEMENT SERVICES TO HELP:

Reinforce a more positive brand reputation

Equip outgoing employees at all levels to better succeed

Shorten
unemployment
claims and reduce
unemployment cost

EMPLOYERS ARE EXPERIENCING
Business costs and tax rate increases due to long-duration unemployment claims\*





### Where you can get started

- 1. Start with your end goal in mind
- Design your ideal offboarding process
- Ensure personalized employee experiences
- 4. Gain business alignment
- Implement technology and processes





## Designing an offboarding program with employee experience in mind

- · Repeatable processes
- Easy to use systems
- Deliver paperwork in one digital packet and in required timelines
- Communicate in the channel they prefer
- Create personalized experiences
- Active listening
- Have a plan in place for managing layoffs



## Offboarding technology can help

### **Employers:**

- Internal checklist of "to-dos"
- Forms/compliance
- Manage multi-location/ state requirements
- Ensure security is properly managed
- Facilitate exit interviews

### **Broader team:**

- Identify and project existing work to carry over
- Determine impact/scope on remaining team members

### Separated employee:

- Gain a more personalized experience
- Have clear communication on any next steps





## Companies are also using...

- Onboarding software for offboarding
- Forms and compliance tools
- Employee experience/engagement technology
- Social media



## Selecting technology

- Easy to use and consumer-like experiences
- Single entry of information
- Audit ready, no more "lost" data
- Repeatable processes
- Integrated workflows into other HR systems
- Experienced vendor
- Stays on top of industry changes and regulatory requirements





## Pulling together a business case

Retention is key: Employees tend to stick around longer when they feel valued and supported.<sup>1</sup>

\$4,683 Average cost of a new hire<sup>2</sup> \$15,000 True cost of turnover<sup>3</sup>

Over 60% of companies are looking to HR technology to improve the employee experience and to support the existing employees better. 80% want to streamline processes and gain more efficiency. Offboarding tech addresses all of these!



## Your brand is important

A great company culture contributes to a **4X increase in revenue**<sup>4</sup>

### WHY?

**73% of companies plan to grow in 2023.** They need high retention and for those who leave to be brand ambassadors<sup>1</sup>

Employers are experiencing brand damage caused by backlash from vocal ex-employees<sup>2</sup>

A recent survey shows a **decline in remaining employee morale**<sup>2</sup>

Approximately ½ of corporate alumni maintain relationships with previous employers as clients, partners, or vendors, with 15% of new hires coming from alumni rehires and referrals<sup>3</sup>





## Wrap up

- · Offboarding is a critical piece of the onboarding ecosystem
- The effects of offboarding can be felt far beyond the separated employee
- Designing an effective and modern offboarding approach starts with the end goal in mind
- Offboarding technology can help you reach your goals







**Q&A Session** 



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